



PMAT Assessment™

Overview

Unlock the Full Potential of Your Procurement Function. This Procurement Maturity and Transformation Assessment/ PMAT Assessment™ is a structured diagnostic designed to evaluate how effectively your procurement function is operating today, and where the greatest opportunities exist to improve performance, drive value, and increase strategic impact.

How It Works

- Complete a **40-question diagnostic** (typically 10–15 minutes)
- Receive a **Procurement Maturity Score (0–100%)**
- Gain a clear **maturity level classification**
- Access tailored insights on strengths, gaps, and priorities

What You Get

- A clear, objective view of your current maturity
- A breakdown of performance across each key area
- Identification of your **highest-impact improvement opportunities**
- A foundation for building a **targeted improvement roadmap**

Assessment Framework

The **PMAT Assessment™** diagnostic consists of 40 targeted questions across five critical areas:

1. Strategy & Value Alignment

- How well procurement is aligned to business objectives and delivering measurable value.

2. Processes & Governance

- The effectiveness, consistency, and control of procurement processes and policies.

3. Supplier Management

- How suppliers are selected, managed, and leveraged for performance and innovation.

4. Technology & Data

- The extent to which systems, automation, and data are enabling better decisions.

5. People, Skills & Culture

- The capability, engagement, and influence of the procurement team.



Why It Matters

Many procurement teams deliver value, but not consistently, not at scale, and often not visibly to the wider business.

This assessment helps you:

- Identify strengths and capability gaps
- Benchmark your current maturity level
- Prioritise improvement areas
- Build a roadmap towards best-in-class performance

Who It's For

- Procurement and commercial teams
- Finance and operations leaders
- Organisations managing complex or high-value supplier contracts
- Businesses looking to improve negotiation outcomes and reduce risk

Your Maturity Level

Your results will place you into one of five categories:

- **Unstructured** – Limited or inconsistent procurement capability
- **Emerging** – Early development, but largely reactive
- **Defined** – Solid foundations in place
- **Advanced** – Strong, scalable procurement function
- **Best-in-Class** – Strategic, high-impact procurement capability

Maximise Your Results

To get the most value from the assessment, answer each question honestly and avoid “sugar-coated” responses. The more accurate your input, the more meaningful and actionable your results will be.

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